

**Annual financial
statements**
UNICEF Switzerland
and Liechtenstein

2022



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Dear UNICEF Friends

After two years of the pandemic, it seemed as if some routine would return to our lives at the beginning of 2022. But then the war in Ukraine started on February 24, 2022, and events started snowballing.

UNICEF, which has been present in Ukraine for decades, immediately provided humanitarian assistance, delivered medical and emergency supplies and safe water, provided psychosocial support for children and families, and championed the cause of the refugees along their escape routes in Ukraine and its neighboring countries.

Apart from the immediate impact of the war, the secondary consequences affected many parts of the world in the course of the year. The food crisis worsened and primarily impinged upon the most vulnerable members of our society: children and young people.

The omnipresence of the Ukraine war in the media overshadowed the suffering of children who would otherwise have received much more attention, e.g., in Syria, where children have been living with war for the past 12 years, and everywhere in the world where children do not or can no longer go to school and therefore often do not have access to regular meals or healthcare.

The great solidarity shown by our donors for the work done by UNICEF resulted in effective contributions throughout the year to our global programs in support of children and young people. In addition, we were again gifted with many inheritances and legacies in 2022. The sale of Christmas cards improved year-on-year.

Of the record income of CHF 176,803,774, an amount of CHF 163,361,061 was used to fund UNICEF's program work. Expenses for fundraising increased year-on-year, while the costs for administration and quality assurance were on a par with the previous year. The ratio of total costs to income declined to 7.6 percent.

Of the excess earned in 2021, some CHF 1.8 million was used to fund UNICEF's program work in 2022. This, together with the accrual of funds for UNICEF's program work of CHF 1.2 million, reduced the result for 2022 to CHF -985,583 (2021 CHF 2,081,281).

The plan for 2023 and subsequent years is to further increase the income from a basis of around CHF 50,000,000 and to optimize the cost/benefit ratio in favor of UNICEF's global program work. This will go hand in hand with the continued digitalization process and the ongoing development of our work and innovation activities.

We continue to count on the important and sustained loyalty of our donors, and will keep on working to convince new target groups of the meaningfulness of our work on behalf of the children of this world.



A stylized, handwritten signature in blue ink, consisting of a large 'C' and 'T' followed by a wavy line.

Cyrill Tait
Head of Finance & Operations | Deputy Executive Director
UNICEF Switzerland and Liechtenstein

Balance sheet

in CHF	See notes	12/31/2022		12/31/2021	
Assets					
Cash and cash equivalents	1	17,972,727		16,380,358	
Trade accounts receivable	2	588,471		440,733	
Other current receivables	3	63,265		41,331	
Inventories	4	60,364		60,030	
Accrued income and deferred expenses	5	225,697		207,287	
Current assets		18,910,524	65.23%	17,129,739	60.61%
Financial assets	6	9,671,766		10,713,074	
Movable fixed assets	7	116,294		118,182	
Immovable fixed assets	8	260,000		260,000	
Intangible assets	9	31,324		41,675	
Non-current assets		10,079,384	34.77%	11,132,931	39.39%
Total assets		28,989,908	100.00%	28,262,670	100.00%
Liabilities and capital					
Trade accounts payable	10	2,013,367		1,504,985	
Payables to related parties	11	14,091,291		14,339,322	
Other current liabilities	12	186,135		30,481	
Accrued expenses and deferred income	13	475,950		335,944	
Current debt capital		16,766,743		16,210,732	
Total debt capital		16,766,743		16,210,732	
Fund capital	14	3,197,757		2,040,947	
Total debt and fund capital		19,964,500	68.87%	18,251,679	64.58%
Special-purpose capital		6,767,415		5,875,078	
Free capital		2,257,993		4,135,913	
Organization capital	15	9,025,408	31.13%	10,010,991	35.42%
Total liabilities and capital		28,989,908	100.00%	28,262,670	100.00%

Notes to the balance sheet:

- Despite unrealized price losses on financial investments, the total assets as at December 31, 2022, were higher than in the previous year.
- Fund capital and special-purpose capital increased while free capital declined due to the support provided for UNICEF's program work.

Operating statement

in CHF	See notes	2022		2021	
Operating income					
Fundraising income	16	176,445,508		49,043,693	
Other operating income	17	358,266		874,102	
Operating income		176,803,774	100.00%	49,917,795	100.00%
Operating expenses					
Program expenses	18	-161,629,994	91.42%	-35,070,568	70.26%
Advocacy and public relations	19	-1,731,067	0.98%	-1,568,224	3.14%
Fundraising and marketing	20	-8,701,204	4.92%	-7,601,856	15.23%
Administration and quality assurance	21	-3,288,831	1.86%	-3,019,799	6.05%
Operating expenses		-175,351,096		-47,260,447	
Operating profit/loss		1,452,678		2,657,348	
Financial result	22	-1,281,451	0.72%	-325,767	0.65%
Profit/loss before change in fund capital		171,227		2,331,581	
Change in fund capital	23	-1,156,810	0.65%	-250,300	0.50%
Annual profit/loss (before transfers to/withdrawals from organization capital)		-985,583	-0.55%	2,081,281	4.17%
Transfers to/withdrawals from organization capital					
Change in special-purpose capital	24	-892,337	0.50%	-248,405	0.50%
Change in free capital	25	1,877,920	-1.05%	-1,832,876	3.67%

Notes to the operating statement:

- Of the income of CHF 176,803,774, an amount of CHF 163,361,061 was used to fund UNICEF's program work.
- Expenses for fundraising increased year-on-year.
- In contrast, the costs for administration and quality assurance were on a par with the previous year.
- The ratio of total costs to income declined to 7.6 percent.
- Of the excess earned in 2021, some CHF 1.8 million was used to fund UNICEF's program work in 2022. This reduced the result for 2022 to CHF -985,583 (2021 CHF 2,081,281).
- This report was drawn up in accordance with the principles of Swiss GAAP FER.

Cash flow statement

in CHF	2022	2021
Annual profit/loss before change in organization capital	-985,583	2,081,281
Change in fund capital	1,156,810	250,300
Depreciation	46,750	20,420
Price gains/price losses on financial investments	1,140,270	192,452
Change in trade accounts receivable	-147,738	-212,469
Change in other current receivables	-21,934	25,254
Change in inventories	-334	-24,115
Change in accrued income and deferred expenses	-18,410	46,329
Change in trade accounts payable	508,382	34,690
Change in payables to related parties	-248,291	-2,870,635
Change in other current liabilities	155,654	-485,514
Change in accrued expenses and deferred income	125,911	-20,774
Cash flow from operating activities	1,711,487	-962,781
Financial divestments	3,049,712	4,799,422
Financial investments	-3,148,674	-5,379,161
Divestments of fixed assets	14,813	0
Investments in fixed assets	-34,969	-13,949
Investments in intangible assets	0	0
Cash flow from investment activities	-119,118	-593,688
Cash flow from financing activities	0	0
Decrease/increase in cash and cash equivalents	1,592,369	-1,556,469
Change in cash and cash equivalents		
As at 01/01	16,380,358	17,936,827
As at 12/31	17,972,727	16,380,358
Verification of change in cash and cash equivalents	1,592,369	-1,556,469

Cash and cash equivalents serve as a strategically important liquidity reserve and are therefore a key indicator of the medium- and long-term capacity to perform and to act. The statement of cash flow shows the change in this position, split into operating, investment and financing activities. It is prepared using the indirect method.

Statement of changes in capital

The statement of changes in capital shows the development of the purpose-tied funds, the special-purpose capital and the disposable funds. The "Allocation" column shows all donations, contributions and legacies. The "Utilization" column lists all program expenses for the year. The "Internal fund transfers" column lists transfers from fund to fund, transfers to projects, the release of free project funds that are no longer needed, and internal transfers from project to project. Such transfers are made in accordance with the decision of the specialist unit in charge, in agreement with the Executive Director and after notifying or, where possible, obtaining the consent of the donors. Reasons can include the combination or finalization of programs.

in CHF	As at 01/01	Allocation	Internal fund transfers	Utilization	Total change	As at 12/31
Fund capital						
2021						
Female circumcision in Switzerland and Liechtenstein fund	562,212	0	0	0	0	562,212
Child rights in Switzerland and Liechtenstein fund	279,357	0	0	0	0	279,357
Study fund	280,372	0	0	0	0	280,372
HIV/AIDS fund	173,526	0	0	0	0	173,526
Emergency aid fund	276,923	0	0	0	0	276,923
Knowledge exchange and teacher training fund	42,757	0	0	0	0	42,757
CFC development fund	60,500	0	0	-5000	-5000	55,500
CFC community fund	115,000	367,000	0	-111,700	255,300	370,300
Total fund capital	1,790,647	367,000	0	-116,700	250,300	2,040,947

in CHF	As at 01/01	Allocation	Internal fund transfers	Utilization	Total change	As at 12/31
Fund capital						
2022						
Female circumcision in Switzerland and Liechtenstein fund	562,212	648,960	0	0	648,960	1,211,172
Child rights in Switzerland and Liechtenstein fund	279,357	0	0	0	0	279,357
Child safeguarding fund	0	432,640	0	0	432,640	432,640
Study fund	280,372	0	0	0	0	280,372
HIV/AIDS fund	173,526	0	0	0	0	173,526
Emergency aid fund	276,923	0	0	0	0	276,923
Knowledge exchange and teacher training fund	42,757	0	0	0	0	42,757
CFC development fund	55,500	0	0	-31,300	-31,300	24,200
CFC community fund	370,300	19,000	0	-119,400	-100,400	269,900
Mental health in Switzerland and Liechtenstein fund	0	206,910	0	0	206,910	206,910
Total fund capital	2,040,947	1,307,510	0	-150,700	1,156,810	3,197,757

The Committee for UNICEF Switzerland and Liechtenstein has funds with restricted purpose limitations for its program work in priority countries as well as in Switzerland and Liechtenstein. The money held in the "female circumcision in Switzerland and Liechtenstein fund" is used to finance measures to implement the national program against female genital mutilation. The "child rights in Switzerland and Liechtenstein fund" holds purpose-tied donations for activities to promote child rights. The "child safeguarding fund" holds special-purpose funds from an inheritance. The money held in the "study fund" is used to support academic studies that serve as a basis for the evidence-based implementation of child rights in Switzerland and Liechtenstein.

The "HIV/AIDS fund" is used to finance activities to combat HIV/AIDS in program countries, while the "emergency aid fund" is used to finance urgent programs in crisis and disaster regions. The "knowledge exchange and teacher training fund" can be used to fund the exchange of student teachers from Switzerland and Liechtenstein and from Malawi. The "Child Friendly Communities (CFC) development fund" helps Swiss communities to run participation workshops with children and young people as part of the CFC initiative. The "CFC community fund" supports communities in Switzerland and Liechtenstein in the context of the CFC initiative by co-financing certain measures arising from the action plans, the establishment and expansion of knowledge/expertise about child rights, child-friendly approach and participation as well as label costs. The "mental health in Switzerland and Liechtenstein fund" is used to finance and support initiatives to support the mental health of children and young people.

in CHF	As at 01/01	Allocation	Internal fund transfers	Utilization	Total change	As at 12/31
Organization capital						
2021						
Child rights	387,680	0	0	0	0	387,680
Development communication	892,803	0	0	0	0	892,803
Violence against girls	900,000	0	0	0	0	900,000
Survival of children	1,000,000	0	0	0	0	1,000,000
Emergency aid	950,000	0	0	0	0	950,000
Early child welfare & development	749,282	0	0	0	0	749,282
Information technology	230,000	0	0	0	0	230,000
Reserve for fluctuations in the value of securities	516,908	248,405	0	0	248,405	765,313
Total special-purpose capital	5,626,673	248,405	0	0	248,405	5,875,078
Free capital	2,303,037	1,832,876	0	0	1,832,876	4,135,913
Total free capital	2,303,037	1,832,876	0	0	1,832,876	4,135,913
Organization capital	7,929,710	2,081,281	0	0	2,081,281	10,010,991

in CHF	As at 01/01	Allocation	Internal fund transfers	Utilization	Total change	As at 12/31
Organization capital						
2022						
Child rights	387,680	0	0	0	0	387,680
Development communication	892,803	0	0	0	0	892,803
Violence against girls	900,000	0	0	0	0	900,000
Survival of children	1,000,000	0	0	0	0	1,000,000
Emergency aid	950,000	0	0	0	0	950,000
Early child welfare & development	749,282	0	0	0	0	749,282
Strategic development of the organization	230,000	1,000,000	0	0	1,000,000	1,230,000
Reserve for fluctuations in the value of securities	765,313	0	0	-107,663	-107,663	657,650
Total special-purpose capital	5,875,078	1,000,000	0	-107,663	892,337	6,767,415
Free capital	4,135,913	-1,877,920	0	0	-1,877,920	2,257,993
Total free capital	4,135,913	-1,877,920	0	0	-1,877,920	2,257,993
Organization capital	10,010,991	-877,920	0	-107,663	-985,583	9,025,408

The organization capital comprises special-purpose and free funds. The special-purpose funds support program work in priority countries as well as in Switzerland and Liechtenstein. The "child rights" funds support activities to promote child rights. The funds for "development communication" are used to promote communication supporting child welfare in priority countries. The funds earmarked for "violence against girls" are used to raise international as well as national (Switzerland and Liechtenstein) awareness of this topic. The funds for "survival of children, emergency aid and early child welfare & development" are meant to secure the survival and development of children in priority countries. The funds that are made available for the "strategic development of the organization" (previously information technology) ensure that the organization can continue to develop in a competitive manner. Reserves are raised to smooth out fluctuations in the value of securities. These amount to 5 percent for bonds and 10 percent for equities.

Notes

Accounting principles

General

These annual financial statements of the Committee for UNICEF Switzerland and Liechtenstein were prepared in accordance with the Accounting and Reporting Recommendations Swiss GAAP FER (in particular Swiss GAAP FER 21). These annual financial statements give a true and fair view of the financial position and results of operations and investments and comply with Swiss legislation and the statutes. The valuation principles of Swiss GAAP FER and Swiss accounting legislation (Title 32 of the Swiss Code of Obligations) apply.

Related parties

The representatives of UNICEF in Switzerland and in Liechtenstein have a very close relationship with UNICEF International in Geneva and New York. Their cooperation is based on a cooperation agreement.

Historically, there is a close relationship with the Foundation of the Committee for UNICEF Switzerland and Liechtenstein, which was founded by the association in 2000. On behalf of the Committee, the Foundation takes receipt of ongoing donations, which are subsequently transferred by the Committee to the projects of UNICEF. Their cooperation is based on a cooperation agreement.

Deviation from the principle of consistency

The Committee for UNICEF Switzerland and Liechtenstein revised its reporting practice for "Other operating income" (operating statement and note 17) in the reporting year. This item now only includes transactions that are unrelated to donations. To allow comparison between the presented periods, the prior-year figures were adjusted to the new disclosure rules. The prior-year figure for this item in these annual financial statements therefore cannot be compared to the previous year's annual financial statements.

Valuation principles and explanations

Assets and liabilities

As a general rule, the historical cost principle applies to the annual financial statements. This is based on the principle of item-by-item valuation of assets and liabilities. The most important accounting principles are set out below. A separate explanation is provided if a valuation deviates from these principles.

Foreign currencies

The accounts are kept in Swiss francs. Assets and liabilities denominated in foreign currency are translated into Swiss francs at the closing prices on the reporting date.

in CHF	12/31/2022	12/31/2021
1 EUR/CHF	0.9875	1.0361
1 USD/CHF	0.9252	0.9111
1 JPY/CHF	0.007012	0.008181
1 GBP/CHF	1.1129	–
1 DKK/CHF	0.001328	–

Recognition of revenue

Income is recognized if it is sufficiently likely that the organization will receive a future benefit and this benefit can be reliably measured. Income is recognized in the period to which it belongs economically. Donations paid to a foreign national committee by donors who live in the territory of the Committee for UNICEF Switzerland and Liechtenstein as well as donations originating from the territory of the Committee for UNICEF Switzerland and Liechtenstein are credited to the Committee for UNICEF Switzerland and Liechtenstein in the form of soft credits by UNICEF International or other national committees of UNICEF.

Soft credits are recognized as revenue in accordance with the internal guidelines of UNICEF International on the basis of the annual statements of UNICEF International or other national committees of UNICEF. Because the Committee for UNICEF Switzerland and Liechtenstein is obliged to deliver all soft credits to UNICEF International, these soft credits are always also recognized as program expenses.

Balance sheet

Current assets

As per the reporting date, the current assets only included short-term items with a term to maturity of up to twelve months.

1 Cash and cash equivalents

Petty cash, cash at banks and post office are measured at nominal value. They include the following:

	12/31/2022	12/31/2021
Cash	7413	8915
Cash in post office accounts	7,205,486	9,387,829
Bank deposits	10,759,828	6,983,614
Total CHF	17,972,727	16,380,358

2 Trade accounts receivable

Trade accounts receivable comprise the following:

	12/31/2022	12/31/2021
To third parties	597,239	449,420
Allowance for bad debts	-8768	-8687
Total CHF	588,471	440,733

To cover the specific default risk, doubtful receivables are individually impaired. As in the previous year, there were no doubtful receivables in the 2022 financial year. As in the previous year, a general allowance for bad debts of two percent is recognized. This general allowance is based on the historical experience of the Committee for UNICEF Switzerland and Liechtenstein.

3 Other current receivables

Other current receivables comprise the following:

	12/31/2022	12/31/2021
Withholding tax	33,938	38,456
Claim against an estate	23,000	0
Cash deposit at Customs Office	2000	2000
Miscellaneous receivables	4327	875
Total CHF	63,265	41,331

4 Inventories

Inventory is measured at the lower of cost or net market value and comprises the following:

	12/31/2022	12/31/2021
Background documentation	38,362	32,735
Christmas cards	19,534	25,201
Stationery	2468	2094
Total CHF	60,364	60,030

5 Accrued income and deferred expenses

This item includes prepaid expenses for the following financial year, social insurance deferrals, and income that can still be claimed for services performed in 2022.

	12/31/2022	12/31/2021
Social insurance schemes	0	0
Other prepaid expenses	167,694	108,455
Other outstanding income	58,003	98,832
Total CHF	225,697	207,287

As in the previous year, other outstanding income includes, among others, contributions to the costs of evaluations and certification to the "Child Friendly Community" label, and accrued interest on financial investments.

Non-current assets

6 Financial assets

Securities comprise capital investments in equities, bonds, real estate funds and gold ETFs. These are measured at cost minus any impairments as per the custody account statement. In view of the investment horizon, securities are assigned to the financial assets in accordance with the investment guidelines.

	12/31/2022	12/31/2021
Equities	3,775,450	3,668,183
Precious metals	300,565	303,212
Real estate funds	507,285	621,799
Bonds	5,088,466	6,119,880
Total CHF	9,671,766	10,713,074

As part of the regular review, the investment regulations were updated with effect from July 1, 2021. Investments comply with the guidelines of UNICEF International and the UN's Sustainable Development Goals (SDG).

7

Movable fixed assets

Movable fixed assets are recognized at cost minus the required operational depreciation.

Depreciation is charged on a straight-line basis over the estimated useful lives of the assets.

The estimated useful life or depreciation period equals:

Furniture/fittings and installations	10 years
Office equipment, IT systems, communication systems (WLAN/telephony)	5 years

in CHF	Furniture and fittings	Office equipment, IT systems, communication systems	Total
Net carrying amount as at 01/01/2021	56,714	62,628	119,342
Cost			
As at 01/01	392,605	1,272,889	1,665,494
Additions	0	13,949	13,949
Disposals	0	-484,285	-484,285
As at 12/31	392,605	802,553	1,195,158
Accumulated depreciation			
As at 01/01	335,891	1,210,261	1,546,152
Disposals	0	-484,285	-484,285
Depreciation	2521	12,588	15,109
As at 12/31	338,412	738,564	1,076,976
Net carrying amount as at 12/31/2021	54,193	63,989	118,182

in CHF	Furniture and fittings	Office equipment, IT systems, communication systems	Total
Net carrying amount as at 01/01/2022	54,193	63,989	118,182
Cost			
As at 01/01	392,605	802,553	1,195,158
Additions	7026	27,943	34,969
Disposals	0	-15,271	-15,271
As at 12/31	399,631	815,225	1,214,856
Accumulated depreciation			
As at 01/01	338,412	738,564	1,076,976
Disposals	0	-19,943	-19,943
Depreciation	15,106	26,423	41,529
As at 12/31	353,518	745,044	1,098,562
Net carrying amount as at 12/31/2022	46,113	70,181	116,294

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Immovable fixed assets

Immovable fixed assets are measured at cost minus the required operational depreciation. Depreciation is charged on a straight-line basis over the estimated useful lives of the assets. Land is not depreciated. The item is tested for impairment every five years.

in CHF	Undeveloped land	Total
Net carrying amount as at 01/01/2021	260,000	260,000
Cost		
As at 01/01	450,000	450,000
Additions	0	0
Disposals	0	0
As at 12/31	450,000	450,000
Accumulated depreciation		
As at 01/01	190,000	190,000
Depreciation	0	0
As at 12/31	190,000	190,000
Net carrying amount as at 12/31/2021	260,000	260,000

in CHF	Undeveloped land	Total
Net carrying amount as at 01/01/2022	260,000	260,000
Cost		
As at 01/01	450,000	450,000
Additions	0	0
Disposals	0	0
As at 12/31	450,000	450,000
Accumulated depreciation		
As at 01/01	190,000	190,000
Depreciation	0	0
As at 12/31	190,000	190,000
Net carrying amount as at 12/31/2022	260,000	260,000

Thanks to an inheritance, the Committee for UNICEF Switzerland and Liechtenstein owns a tract of undeveloped land in Ticino (1307 m²). The carrying amount is based on an assessment dated September 5, 2013, and was adjusted in 2018 after an impairment test was carried out. The next review is planned for 2023.

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Intangible assets

Intangible assets are measured at cost minus the required operational depreciation. Depreciation is charged on a straight-line basis over the estimated useful lives of the assets. The estimated useful life or depreciation period equals:

Intangible assets 10 years

in CHF	IT systems	Total
Net carrying amount as at 01/01/2021	49,986	49,986
Cost		
As at 01/01	52,207	52,207
Additions	0	0
Disposals	0	0
As at 12/31	52,207	52,207
Accumulated depreciation		
As at 01/01	5221	5221
Depreciation	5311	5311
As at 12/31	10,532	10,532
Net carrying amount as at 12/31/2021	41,675	41,675
in CHF		
	IT systems	Total
Net carrying amount as at 01/01/2022	41,675	41,675
Cost		
As at 01/01	52,207	52,207
Additions	0	0
Disposals	0	0
As at 12/31	52,207	52,207
Accumulated depreciation		
As at 01/01	10,532	10,532
Correction from previous year	5130	5130
Depreciation	5221	5221
As at 12/31	20,883	20,883
Net carrying amount as at 12/31/2022	31,324	31,324

Current debt capital

10 Trade accounts payable

Trade accounts payable comprise the following:

	12/31/2022	12/31/2021
To third parties	2,013,367	1,504,985
Total CHF	2,013,367	1,504,985

In addition to many smaller items, this also includes the costs of donation campaigns managed by external partners in November and December (CHF 1,308,616, previous year CHF 1,130,028).

11 Payables to related parties

Payables to related parties include the following:

	12/31/2022	12/31/2021
To the Foundation	0	0
To UNICEF International	14,091,291	14,339,323
Total CHF	14,091,291	14,339,323

The payables to UNICEF International include not-yet-transferred donations received in 2022 for the implementation of international program work. Transfers are usually made by June 30 of the following year at the latest.

12 Other current liabilities

Other current liabilities comprise various liabilities:

	12/31/2022	12/31/2021
To third parties	386	386
VAT, withholding tax and social insurance contributions	185,749	30,095
Total CHF	186,135	30,481

Payables to the AHV (Federal Old-Age and Survivors' Insurance) amounted to CHF 77,290.85 at the end of 2022 (previous year CHF 1,034.90).

13 Accrued expenses and deferred income

Among others, this item includes not-yet-drawn vacation credits for the reporting year and overtime claims. Other items include outstanding supplier invoices for the financial year 2022, social insurance deferrals, outstanding VAT payments and service income already received for the following year:

	12/31/2022	12/31/2021
Outstanding personnel services	421,260	221,240
Outstanding supplier invoices	54,690	86,704
Value added tax	0	28,000
Service and donation income	0	0
Total CHF	475,950	335,944

Capital**14 Fund capital**

The fund capital comprises special-purpose funds earmarked for program work in priority countries and in Switzerland:

	12/31/2022	12/31/2021
Total CHF	3,197,757	2,040,947

Details are provided in the statement of changes in capital.

15 Organization capital

The organization capital includes special-purpose and free capital that is used to ensure compliance with program obligations in Switzerland and abroad and to uphold business operations in Switzerland.

	12/31/2022	12/31/2021
Total CHF	9,025,408	10,010,991

Details are provided in the statement of changes in capital.

Operating statement

Operating income

16 Fundraising income

The fundraising income comprises:

	2022	2021
Donations/collections income	165,331,055	43,889,218
Sale of greeting cards	1,355,002	1,174,487
Inheritances and legacies	2,684,569	2,049,059
Membership fees	1,295,483	1,153,881
Soft credits	5,779,399	777,048
Total CHF	176,445,508	49,043,693

The change in provisions for doubtful accounts of CHF 8,768 (previous year CHF 8,687) has already been deducted from the relevant earnings listed above. Card sales were up on the previous year. Membership fees support the implementation of program and organization work in Switzerland. The Committee for UNICEF Switzerland and Liechtenstein had 11,253 members as at December 31, 2022 (previous year 10,696 members). In the 2022 financial year, UNICEF International issued soft credits of CHF 5,779,324 (previous year CHF 777,048) to the Committee for UNICEF Switzerland and Liechtenstein.

17 Other operating income

Other operating income includes the income earned for work done to promote child rights in Switzerland and in Liechtenstein as well as fees for services rendered, including the certification of "Child Friendly Communities," "Baby Friendly Hospitals" and activities for "Child Friendly Living Environments":

	2022	2021
Total CHF	358,266	874,102

Operating expenses

Operating expenses are reported on the basis of our activities. To this end, expenses are calculated for programs, services, fundraising and administration. The method applied to sub-sectors involves a more differentiated breakdown of costs based on activities.

18 Program expenses

Program expenses comprise the following:

	2022	2021
Program expenses	161,629,994	35,070,568
Total CHF	161,629,994	35,070,568

The special-purpose funds are transferred to UNICEF's international and national programs and initiatives. Donations that are not purpose-specific are transferred to UNICEF International under the condition that these monies be used for urgent UNICEF programs and initiatives in order to effectively support the children who are most adversely affected.

The cooperation with UNICEF International imposes the obligation to deliver all soft credits received from UNICEF International to UNICEF International so that these funds can be used for UNICEF International's projects.

The expenses for international programs include soft credits for CHF 5,779,324 (previous year CHF 777,048).

Regular reports provide information about the results, progress and challenges of the financed programs and initiatives. A comprehensive final report with integrated financial report is compiled upon finalization of a program. Programs and initiatives are regularly reviewed, sometimes also on site, for effectiveness, performance and compliance with the purpose of donation by representatives of the Committee for UNICEF Switzerland and Liechtenstein.

19 Advocacy and public relations expenses

Advocacy and public relations expenses include the costs relating to the Committee's statutory mandate to comprehensively inform and raise public awareness of the concerns, programs and initiatives of the United Nation's Children's Fund and mobilize them on UNICEF's behalf:

	2022	2021
Total CHF	1,731,067	1,568,224

20 Fundraising and marketing

Fundraising and marketing expenses include all expenses that are directly related to the collection of donations:

	2022	2021
Total CHF	8,701,204	7,601,856

21 Administration and quality assurance

The expenses for administration and quality assurance comprise the expenses required to ensure the smooth operation of the organization's activities as well as quality assurance:

	2022	2021
Total CHF	3,288,831	3,019,799

22 Financial result

The financial result is made up of:

	2022	2021
Interest income	2085	0
Income from securities	153,450	115,775
Realized foreign currency gains on trade account receivables	25,071	0
Unrealized foreign currency gains on trade account receivables	0	38,835
Unrealized foreign currency gains on securities	444,969	0
Total financial income	625,575	154,610
Interest expenses	-15,902	-4549
Custody account and account fees	-273,303	-188,408
Realized foreign currency gains on securities	-374	0
Unrealized foreign currency losses on cash and cash equivalents	-45,644	-77,826
Unrealized foreign currency losses on securities	-82,036	0
Realized price losses on securities	-50,348	-56,164
Unrealized price losses on securities	-1,439,419	-153,460
Total financial expenses	-1,907,026	-480,407
Financial result CHF	-1,281,451	-325,797

23 Change in fund capital

A detailed statement of the change in capital is provided:

	2022	2021
Total CHF	-1,156,810	-250,300

24 Change in special-purpose capital

A detailed statement of the change in capital is provided:

	2022	2021
Total CHF	892,337	248,405

25 Change in free capital

A detailed statement of the change in capital is provided:

	2022	2021
Total CHF	-1,877,920	1,832,876

Other information

Contingent assets

The Committee for UNICEF Switzerland and Liechtenstein is often named as an inheritance or legacy beneficiary. As at the reporting date of 12/31/2022, the Committee for UNICEF Switzerland and Liechtenstein was aware of outstanding inheritances and legacies to the amount of some CHF 1.1 million (previous year some CHF 1.9 million).

Long-term lease and rent liabilities

The rental and service contracts for photocopiers run until June 30, 2024, and September 30, 2024, respectively. Costs of CHF 9936 (previous year CHF 9936) will be incurred in 2023. Until the end of the term in 2024, costs of CHF 5328 (previous year CHF 15,264) will be incurred.

There are rental contracts running until March 31, 2025, and May 31, 2025.

Costs of CHF 258,556.75 (previous year CHF 258,556.75) will be incurred in 2023. From 2024 until the end of the term, costs of CHF 329,195.94 (previous year CHF 587,752.69) will be incurred.

Number of employees

As at 12/31/2022, the Committee for UNICEF Switzerland and Liechtenstein employed 55 people (headcount), which equaled 46.70 full-time equivalents (FTEs). In the previous year, it employed 53 people equaling 44.75 FTEs.

The ratio of the highest to the lowest salary is 1:2.91 (previous year 1:3.07).

Compensation for the members of the Managing Board and the Executive Board

Delegates, members of the Standing Commissions and members of the Managing Board serve in an honorary capacity and do not receive any compensation. Actual expenses incurred can be reimbursed.

In the reporting year, the Managing Board and commissions held 19 meetings in total. The delegates of the Committee for UNICEF Switzerland and Liechtenstein met twice.

The actual expenses incurred in working for these committees and the salaries and actual expenses of the Executive Board amounted to CHF 368,273 in the 2022 financial year (previous year CHF 355,750).

Gratuitous services

In addition to the discounts for non-governmental organizations that are standard in the industry, the Committee for UNICEF Switzerland and Liechtenstein received the following gratuitous services in the financial years 2022 and 2021:

	2022	2021
Free services (in CHF):		
Free space	1,366,943	920,046
Filler advertisements	993,410	146,860

These gratuitous services are not recognized as income as they do not lead to an increase in the organization's assets but only make the statement of income longer, with the same profit for the period.

Information about occupational benefits insurance

The employees of the Committee for UNICEF Switzerland and Liechtenstein are insured against the financial consequences of old age, death and disability.

This is a defined contributions pension fund solution (insurance at full value), and the employees and the employer pay fixed contributions. The employer contributions in 2022 totaled CHF 437,655 (previous year CHF 374,200). Any funding deficiency will not harbor financial risks for the Committee for UNICEF Switzerland and Liechtenstein. The occupational benefits insurance provides neither an economic benefit nor an economic obligation.

The liability towards the pension fund was CHF 1,410.65 as at December 31, 2022. There were no liabilities towards the pension fund as at December 31, 2021.

Transactions with related parties

No income from legacies/inheritances was transferred to the Foundation of the Committee for UNICEF Switzerland and Liechtenstein in 2021. An ongoing donation of CHF 1,180,000 was transferred to the Foundation. This amount will be returned to the Committee and will be invested in the program work of UNICEF over a period of three years. The Committee paid rent to the Foundation (incl. ancillary costs) of CHF 261,792.80. The Foundation paid the Committee CHF 10,920 for secretarial work and supported the national and international work of UNICEF Switzerland and Liechtenstein with CHF 2,499,075.37. At the end of 2021, the Committee had claims against the Foundation of CHF 10,920 and no liabilities.

No income from legacies/inheritances was transferred to the Foundation of the Committee for UNICEF Switzerland and Liechtenstein in 2022. The Committee paid rent to the Foundation (incl. ancillary costs) of CHF 260,396.80. The Foundation paid the Committee CHF 9,520 for secretarial work and supported the national and international work of UNICEF Switzerland and Liechtenstein with CHF 440,235. At the end of 2022, the Committee had claims against the Foundation of CHF 9,520 and no liabilities.

The Committee for UNICEF Switzerland and Liechtenstein supported the work of UNICEF International with CHF 157,904,756 in 2022 (previous year CHF 32,190,849). This includes the granted soft credits of CHF 5,779,324 (previous year CHF 777,048), which are also included in the income. There were no other transactions.

Auditing mandate

The auditors changed during the 2020 financial year. BDO AG, Zurich, was appointed as auditors for 2022. The annual auditing costs amount to CHF 30,000.

Notes on the risk assessment

The Managing Board of the Committee for UNICEF Switzerland and Liechtenstein adopted a risk management framework and defined the responsibilities in this regard on December 8, 2008.

The risk assessment and evaluation is carried out regularly and is discussed at the meetings of the Audit Commission. Measures are defined to combat identified risks.

Events occurring after the reporting date

No events after the reporting date have come to light that could have an impact on the 2022 annual financial statements.

The Managing Board approved the annual financial statements on March 23, 2023, for release by the Delegate Meeting.

Performance and situation report

Mandate

The Committee for UNICEF Switzerland and Liechtenstein represents the interests of the United Nations Children's Fund in Switzerland and in Liechtenstein. The engagement and work of UNICEF and the Committee for UNICEF Switzerland and Liechtenstein are based on the principles of tolerance, mutual understanding, solidarity, peace between nations, and the rejection of all and any forms of discrimination.

The framework and foundation for the work of UNICEF in Switzerland and in Liechtenstein are provided by the Convention on the Rights of the Child (CRC), the Convention on the Elimination of All Forms of Discrimination Against Women (CEDAW), the 2030 Agenda for Sustainable Development, and the UNICEF Action Plan.

Goals

The Committee for UNICEF Switzerland and Liechtenstein was founded under the name of Swiss Committee for UNICEF as an association with its registered office in Zurich. Since September 21, 2018, the association has also been authorized to exercise its activities in the national territory of the Principality of Liechtenstein. The objective of the Committee for UNICEF Switzerland and Liechtenstein is to collect funds to support the global programs and initiatives of UNICEF, to protect the interests of children throughout the world and in particular in Switzerland and Liechtenstein, and to provide information about the international and national work done by UNICEF.

Services provided in the reporting year

During the past financial year, an average of 46 full-time equivalents (FTEs) worked for the Committee for UNICEF Switzerland and Liechtenstein (previous year 44.60 FTEs).

The past financial year was another challenging year for the Committee for UNICEF Switzerland and Liechtenstein. In 2022, donation income to finance the global programs and initiatives of UNICEF increased by CHF 127,401,815 on the previous year. The outlook for this year is generally positive. However, income is likely to return to the level of the previous years after the special year 2022.

The war in Ukraine was also a defining moment in the past year for the Child Rights Advocacy team. UNICEF authored a number of information sheets for young people on how to strengthen their resilience to war and conflict as well as for adults, parents and caretakers on how to talk to children about these topics. Another information sheet focuses on the aspects that need to be considered when providing private accommodation to refugees, in particular with regard to the needs of children. The beloved pocket card of the Convention on the Rights of the Child was also translated into Ukrainian.

In the past year, UNICEF stated its position in a number of political debates on child rights topics. The topic of violence in child rearing deserves a special mention here – an important milestone was reached in December 2022 with the instruction given by the Federal Assembly to the Federal Council to include a ban on violence in child rearing in the Swiss Civil Code. UNICEF stated its position several times during this process, and addressed a letter to the Federal Assembly, together with other civil organizations.

In July and August 2022, UNICEF was present at the Swiss National Jamboree in Valais. Around 25,000 children and young people attended this national camp. Over a period of two weeks, the UNICEF team addressed some 1,000 children and young people on the topic of child rights at a large number of workshops.

In August 2022, UNICEF joined forces with the UN Global Compact Network Switzerland and Liechtenstein to publish the study "Addressing Children's Rights in Business: An Assessment from Switzerland and Liechtenstein." The study on child rights in the context of business operations shows what knowledge companies in Switzerland and Liechtenstein have of child rights, the measures they are already implementing, and the challenges they are facing regarding child rights.

In December 2022, Boningen was the 54th community to receive the "Child Friendly Community" label in Switzerland and Liechtenstein. A total of 13 communities were certified or recertified last year. Delegates attended many of the label award ceremonies. Cooperation was also improved and expanded with many cantons and other organizations. In September 2022, for example, the annual networking meeting on the topic of child rights in the digital sphere was held in partnership with the Child Rights Network Switzerland.

Quality assurance

The Committee for UNICEF Switzerland and Liechtenstein has been ISO-9001 certified since September 29, 2005, and is regularly audited by this label. The Swiss Association for Quality and Management Systems (SQS) conducted a recertification audit on July 4, 2022, and confirmed the ISO 9001:2015 certification. The ISO certificate applies to the whole organization and confirms its high standards of quality: all processes, e.g., fundraising for the UNICEF programs and initiatives, the management of donations and communication, are efficient and transparent. The Executive Board, managerial staff and all employees work according to defined processes. The Committee also has an internal control system (ICS). The risk assessment is regularly reviewed and optimized where necessary. The existence of the ICS for the preparation of the annual financial statements was confirmed as part of the ordinary audit.

Organization

The Delegate Meeting is the highest governing body of the Committee for UNICEF Switzerland and Liechtenstein. It is responsible for the Committee's strategic and normative management. The tasks of the Delegate Meeting in particular include defining the principles governing the association's activities, defining the strategy for the activities of the Committee in Switzerland and in Liechtenstein, statutory business such as approving the annual financial statements and the annual report, electing committees, adopting regulations, and, if necessary, revising the statutes and existing regulations.

The Delegate Meeting elects the President, the two Vice-Presidents and the other members of the Managing Board from among its members. The Delegate Meeting also elects the chairs of the commissions and the members of the standing commissions. The Managing Board prepares the business of the Delegate Meeting and monitors the implementation of its decisions.

The delegates are elected by the members of the individual electoral districts for a term of office of four years; delegates can be re-elected three times.

The delegates of the Committee for UNICEF Switzerland and Liechtenstein work on a voluntary basis and do not receive payment. Actual expenses incurred can be reimbursed.

The Business Office implements the strategies adopted by the Delegate Meeting, taking account of the directives of the Managing Board.

The delegates and commissions of the Committee for UNICEF Switzerland and Liechtenstein are listed below:

Principality of Liechtenstein

[Claudia Fritsche-Mündle, Schellenberg, since January 1, 2019](#)

Dr. Martina Sochin-D'Elia, Eschen, since January 1, 2019

[Dr. Klaus Tschüscher, Ruggell, since December 15, 2015](#)

Italian-speaking Switzerland

[Prof. Mario G. Bianchetti, Massagno, since December 15, 2015](#)

Nadia Dresti, Solduno, since December 15, 2015

[Sandro Foiada, Contone, since December 2, 2014](#)

Northwestern Switzerland

[Werner Augsburger, Dürdingen, since September 23, 2016](#)

Nathaly Bachmann, Gerzensee BE, since September 23, 2016

[Philippe Blum, Basel, since September 23, 2016](#)

Ami Keller-Gerber, Langnau, since January 1, 2022

[Dr. Ingrid Kissling-Näf, Bern, since December 15, 2015](#)

Fabian Leimgruber, Laufen, since January 1, 2020

[Stefan Nünlist, Olten, since September 23, 2016](#)

Eastern Switzerland

[Markus Seitz, Wittenbach, since September 23, 2016](#)

Markus Streule, St. Gallen, since January 1, 2022

[Esther von Ziegler, Rapperswil, since September 23, 2016](#)

French-speaking Switzerland

[Flávio Borda D'Água, Chêne-Bougeries, since January 1, 2019](#)

Nathalie Bourquenoud, Fribourg, since December 15, 2015

[Valérie Induni, Cossonay, since January 1, 2019](#)

Central Switzerland

[Anat Bar-Gera, Erlenbach, since July 7, 2011](#)

Dr. Hans Künzle, Kilchberg, since March 9, 2010

[Barbara Messmer, Zumikon, since December 15, 2015](#)

Bertold Müller, Zurich, since December 28, 2016

[Thomas Nauer, Küsnacht ZH, since January 23, 2012](#)

Daniel Piazza, Malters, since December 28, 2016

[Stefano Saeger, Zurich, since February 17, 2021](#)

Susy Schär, Stäfa, since January 1, 2021

[Susanne Stark, Adliswil, since January 1, 2020](#)

Arthur Wolfisberg, Lucerne, since January 1, 2020

Managing Board

President

[Dr. Hans Künzle](#)

Vice-President

[Dr. Klaus Tschütscher](#)

Vice-President

[Nadia Dresti](#)

Members

[Anat Bar-Gera](#)

[Barbara Messmer](#)

[Flávio Borda D'Água](#)

Executive Board

Executive Director

[Bettina Junker](#)

Head of Finance & Operations | Deputy Executive Director

[Cyrill Tait](#)

Head of Child Rights Advocacy

[Nicole Hinder](#)

Head of Individual Fundraising

[Katja Leschnikowski](#)

Head of Partnerships & Philanthropy

[Asa Sjöberg Langner](#)

Head of Digital & Media

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Audit Commission

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Chair

[Anat Bar-Gera](#)

Vice-Chair

[Stefan Nünlist](#)

Members

[Werner Augsburg](#)

[Claudia Fritsche-Mündle](#)

[Susy Schär](#)

Electoral Commission

Chair

[empty](#)

Vice-Chair

[Susanne Stark](#)

Members

[Valérie Induni](#)

[Ingrid Kissling-Näf](#)

Auditors

BDO AG, registered office in Zurich

Business Office

Domicile of the Business Office:

Pfingstweidstrasse 10, CH-8005 Zurich

BERICHT DER REVISIONSSTELLE

An die Delegiertenversammlung des Komitee für UNICEF Schweiz und Liechtenstein, Zürich

Bericht zur Prüfung der Jahresrechnung

Prüfungsurteil

Wir haben die Jahresrechnung des Komitee für UNICEF Schweiz und Liechtenstein (der Verein) - bestehend aus der Bilanz zum 31. Dezember 2022, der Betriebsrechnung, der Rechnung über die Veränderung des Kapitals und der Geldflussrechnung für das dann endende Jahr sowie dem Anhang, einschliesslich einer Zusammenfassung bedeutsamer Rechnungslegungsmethoden - geprüft. In Übereinstimmung mit Swiss GAAP FER 21 unterliegen die Angaben im Leistungsbericht keiner Prüfungspflicht der Revisionsstelle.

Nach unserer Beurteilung vermittelt die beigefügte Jahresrechnung ein den tatsächlichen Verhältnissen entsprechendes Bild der Vermögens- und Finanzlage des Vereins zum 31. Dezember 2022 sowie dessen Ertragslage und Geldflüsse für das dann endende Jahr in Übereinstimmung mit Swiss GAAP FER und entspricht dem schweizerischen Gesetz und den Statuten.

Grundlage für das Prüfungsurteil

Wir haben unsere Abschlussprüfung in Übereinstimmung mit dem schweizerischen Gesetz und den Schweizer Standards zur Abschlussprüfung (SA-CH) durchgeführt. Unsere Verantwortlichkeiten nach diesen Vorschriften und Standards sind im Abschnitt "Verantwortlichkeiten der Revisionsstelle für die Prüfung der Jahresrechnung" unseres Berichts weitergehend beschrieben. Wir sind vom Verein unabhängig in Übereinstimmung mit den schweizerischen gesetzlichen Vorschriften und den Anforderungen des Berufsstands, und wir haben unsere sonstigen beruflichen Verhaltenspflichten in Übereinstimmung mit diesen Anforderungen erfüllt.

Wir sind der Auffassung, dass die von uns erlangten Prüfungsnachweise ausreichend und geeignet sind, um als eine Grundlage für unser Prüfungsurteil zu dienen.

Sonstige Informationen

Der Vorstand ist für die sonstigen Informationen verantwortlich. Die sonstigen Informationen umfassen die im Finanzbericht enthaltenen Informationen, aber nicht die Jahresrechnung und unseren dazugehörigen Bericht.

Unser Prüfungsurteil zur Jahresrechnung erstreckt sich nicht auf die sonstigen Informationen, und wir bringen keinerlei Form von Prüfungsschlussfolgerung hierzu zum Ausdruck.

Im Zusammenhang mit unserer Abschlussprüfung haben wir die Verantwortlichkeit, die sonstigen Informationen zu lesen und dabei zu würdigen, ob die sonstigen Informationen wesentliche Unstimmigkeiten zur Jahresrechnung oder unseren bei der Abschlussprüfung erlangten Kenntnissen aufweisen oder anderweitig wesentlich falsch dargestellt erscheinen.

Falls wir auf Grundlage der von uns durchgeführten Arbeiten den Schluss ziehen, dass eine wesentliche falsche Darstellung dieser sonstigen Informationen vorliegt, sind wir verpflichtet, über diese Tatsache zu berichten. Wir haben in diesem Zusammenhang nichts zu berichten.

Verantwortlichkeiten des Vorstandes für die Jahresrechnung

Der Vorstand ist verantwortlich für die Aufstellung einer Jahresrechnung, die in Übereinstimmung mit Swiss GAAP FER, den gesetzlichen Vorschriften und den Statuten ein den tatsächlichen Verhältnissen entsprechendes Bild vermittelt, und für die internen Kontrollen, die der Vorstand als notwendig feststellt, um die Aufstellung einer Jahresrechnung zu ermöglichen, die frei von wesentlichen falschen Darstellungen aufgrund von dolosen Handlungen oder Irrtümern ist.

Bei der Aufstellung der Jahresrechnung ist der Vorstand dafür verantwortlich, die Fähigkeit des Vereins zur Fortführung der Geschäftstätigkeit zu beurteilen, Sachverhalte im Zusammenhang mit der Fortführung der Geschäftstätigkeit - sofern zutreffend - anzugeben sowie dafür, den Rechnungslegungsgrundsatz der Fortführung der Geschäftstätigkeit anzuwenden, es sei denn, der Vorstand beabsichtigt, entweder den Verein zu liquidieren oder Geschäftstätigkeiten einzustellen, oder hat keine realistische Alternative dazu.

Verantwortlichkeiten der Revisionsstelle für die Prüfung der Jahresrechnung

Unsere Ziele sind, hinreichende Sicherheit darüber zu erlangen, ob die Jahresrechnung als Ganzes frei von wesentlichen falschen Darstellungen aufgrund von dolosen Handlungen oder Irrtümern ist, und einen Bericht abzugeben, der unser Prüfungsurteil beinhaltet. Hinreichende Sicherheit ist ein hohes Mass an Sicherheit, aber keine Garantie dafür, dass eine in Übereinstimmung mit dem schweizerischen Gesetz und den SA-CH durchgeführte Abschlussprüfung eine wesentliche falsche Darstellung, falls eine solche vorliegt, stets aufdeckt. Falsche Darstellungen können aus dolosen Handlungen oder Irrtümern resultieren und werden als wesentlich gewürdigt, wenn von ihnen einzeln oder insgesamt vernünftigerweise erwartet werden könnte, dass sie die auf der Grundlage dieser Jahresrechnung getroffenen wirtschaftlichen Entscheidungen von Nutzern beeinflussen.

Eine weitergehende Beschreibung unserer Verantwortlichkeiten für die Prüfung der Jahresrechnung befindet sich auf der Webseite von EXPERTsuisse: <http://expertsuisse.ch/wirtschaftspruefung-revisionsbericht>. Diese Beschreibung ist Bestandteil unseres Berichts.

Bericht zu sonstigen gesetzlichen und anderen rechtlichen Anforderungen

In Übereinstimmung mit Art. 728a Abs. 1 Ziff. 3 OR und PS-CH 890 bestätigen wir, dass ein gemäss den Vorgaben des Vorstandes ausgestaltetes internes Kontrollsystem für die Aufstellung der Jahresrechnung existiert.

Wir empfehlen, die vorliegende Jahresrechnung zu genehmigen.

Zürich, 3. April 2023

BDO AG



Peter Stalder
Leitender Revisor
Zugelassener Revisionsexperte



Nadine Friedmann
Zugelassene Revisionsexpertin

Beilage
Jahresrechnung



Thank you!

Your help makes a difference. In the past year, 195,982 donors, many strong partners, companies, foundations, communities, cities, cantons, organizations, celebrities and the Federation provided us with generous support. We would like to warmly thank all of them. Without them, UNICEF would be unable to perform any meaningful work.

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For reasons of discretion, some donors and partners do not wish to be named.

*Contribution from the Federation: Ordinance on Measures to Protect Children and Adolescents and to Strengthen Child Rights, Article 5.

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A document in PDF format can also be downloaded at unicef.ch. June 2023



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very much!

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About UNICEF

UNICEF is the United Nations Children's fund. For over 75 years, we have been working to save children's lives and support their well-being in more than 150 countries and regions, including some of the world's most remote and dangerous regions. In every emergency, UNICEF is one of the first organizations to arrive and deliver essential emergency supplies.

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UNICEF Switzerland and Liechtenstein
Pfingstweidstrasse 10 | 8005 Zurich
Tel. +41 (0)44 317 22 66
[unicef.ch](https://www.unicef.ch)
IBAN: CH88 0900 0000 8000 7211 9

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